## PUBLIC DISCLOSURE COPY

Form **990** 

# **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

**Open to Public** 

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

Inspection 20 16 For the 2015 calendar year, or tax year beginning 07/01 2015, and ending C Name of organization BIG BROTHERS BIG SISTERS OF AMERICA D Employer identification number Check if applicable: 23-1365190 Address change Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Name change 2202 N WESTSHORE BLVD 455 Initial return (813) 720-8778 City or town, state or province, country, and ZIP or foreign postal code Final return/terminated TAMPA, FL 33607 Amended return G Gross receipts \$ 17,087,691 Application pending F Name and address of principal officer: H(a) Is this a group return for subordinates? Yes No PAM IORIO SAME AS C ABOVE H(b) Are all subordinates included? Yes No 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or 501(c)(3) If "No," attach a list. (see instructions) Tax-exempt status: **527** WWW.BBBS.ORG Website: ▶ H(c) Group exemption number ▶ K Form of organization: ✓ Corporation ☐ Trust Association ☐ Other ▶ L Year of formation: 1977 M State of legal domicile: DC Part I Summary 1 Briefly describe the organization's mission or most significant activities: BIG BROTHERS BIG SISTERS OF AMERICA IS THE NATION'S PREMIER MENTORING ORGANIZATION WHOSE MISSION IS TO PROVIDE CHILDREN FACING Activities & Governance (CONTINUED ON SCHEDULE O) Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 15 Number of independent voting members of the governing body (Part VI, line 1b) . . . . 4 14 Total number of individuals employed in calendar year 2015 (Part V, line 2a) . . . . . . 5 50 6 16 0 7a Net unrelated business taxable income from Form 990-T, line 34 . . . . . . . 7b **Prior Year Current Year** 11,197,822 8 13,276,617 Program service revenue (Part VIII, line 2g) 3,796,538 3,807,681 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . . . . . . 4,382 3,059 10 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . 10,504 334 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 15,009,246 12 17,087,691 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . . . 5.433.359 13 9,241,702 Benefits paid to or for members (Part IX, column (A), line 4) . . . . . . . 14 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 3,342,888 15 3,407,392 Professional fundraising fees (Part IX, column (A), line 11e) . . . . . . Total fundraising expenses (Part IX, column (D), line 25) ▶ Exp Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 3,866,861 17 4,167,511 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 18 12,643,108 16,816,605 19 2,366,138 271,086 **Beginning of Current Year End of Year** Net Assets or Fund Balances Total assets (Part X, line 16) 20 12,109,935 13,276,744 Total liabilities (Part X, line 26) . 21 6,774,302 7,916,296 22 Net assets or fund balances. Subtract line 21 from line 20 5,335,633 5,360,448 Part II Signature Block Under penalties of perjury, Declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of office Sign Date Here TIM MIDKIFF, CFO Type or print name and title Print/Type preparer's name Date PTIN Preparer's signature Paid Check | if ocar 10/11/2016 self-employed BRITTNEY KOCAJ P01320603 Preparer ▶ CROWE HORWATH LLP 35-0921680 Firm's name Firm's EIN ▶ Use Only

For Paperwork Reduction Act Notice, see the separate instructions.

May the IRS discuss this return with the preparer shown above? (see instructions)

Cat. No. 11282Y

Form 990 (2015)

√ Yes No

(954) 202-8600

Phone no.

401 EAST LAS OLAS BLVD, SUITE 1100, FORT LAUDERDALE, FL 33301-4230

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OIIII 33	rage <b>Z</b>
Part	
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	BIG BROTHERS BIG SISTERS OF AMERICA IS THE NATION'S PREMIER MENTORING ORGANIZATION. THE
	ORGANIZATION'S VISION IS THAT ALL CHILDREN ACHIEVE SUCCESS IN LIFE. THE ORGANIZATION'S MISSION IS TO
	PROVIDE CHILDREN FACING ADVERSITY WITH STRONG AND ENDURING, PROFESSIONALLY SUPPORTED 1-TO-1
	RELATIONSHIPS THAT CHANGE THEIR LIVES FOR THE BETTER, FOREVER. (CONTINUED ON SCHEDULE O)
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
	services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by
•	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,
	the total expenses, and revenue, if any, for each program service reported.
	the total expenses, and revenue, it any, for each program convice reported.
4-	(Code) \(\( \sum_{\text{code}} \) \( \sum_{\te
4a	(Code: ) (Expenses \$ 6,915,816 including grants of \$ 4,620,851 ) (Revenue \$ 1,793,721 )
	AGENCY DEVELOPMENT: THIS CATEGORY INCLUDES GRANTS TO AGENCIES. ALSO INCLUDES FIELD-BASED STAFF THAT
	ENGAGED IN DIRECT SUPPORT TO THE AGENCIES.
4b	(Code:) (Expenses \$5,885,801 including grants of \$4,620,851 ) (Revenue \$1,528,296 )
710	PROGRAM DEVELOPMENT: BBBSA WORKS WITH AGENCIES TO DEVELOP PROGRAMS AND TOOLS FOR AGENCY USE. THIS
	CATEGORY ALSO INCLUDES A LEARNING AND SUPPORT FUNCTION.
	CATEGORY ALSO INCLUDES A LEARNING AND SOFT ORET ONCORON.
4c	(Code:) (Expenses \$1,912,885 including grants of \$) (Revenue \$485,998 )
	BRAND DEVELOPMENT INCLUDES THE INFORMATION DELIVERED TO THE AGENCIES VIA CONFERENCES, MEETINGS, AND
	TRAINING SESSIONS. ALSO, BBBSA SUPPORTS THE LOCAL STAFF AND BOARD IN DEVELOPMENT FOR FURTHER BBBSA
	VISIBILITY AND IMPACT.
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ including grants of \$ ) (Revenue \$ )
4e	Total program service expenses ► 14,714,502

Part	IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	✓	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	✓	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I </i>	3		<b>✓</b>
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," <i>complete Schedule C, Part II</i>	4	<b>√</b>	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	•	1
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		<b>√</b>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7		1
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," complete Schedule D, Part III	8		1
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV </i>	9		1
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	1	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	<b>√</b>	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		<b>√</b>
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		1
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		1
	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	11e		✓
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X .	11f	✓	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	<b>√</b>	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	•	1
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		1
14 a		14a		1
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.	14b	<b>√</b>	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	1	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		1
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)	17		1
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		✓
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		1

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Part	V Checklist of Required Schedules (continued)			
			Yes	No
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		<b>√</b>
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II			
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on	21	<b>√</b>	
22	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		1
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			_
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	✓	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			,
	through 24d and complete Schedule K. If "No," go to line 25a	24a		<b>✓</b>
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
А	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	2.0		
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		✓
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			,
	If "Yes," complete Schedule L, Part I	25b		<b>✓</b>
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26		1
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,	20		
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		✓
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		<b>✓</b>
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		✓
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)	200		_
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		✓
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		✓
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		<b>✓</b>
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I			,
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"	31		<b>√</b>
<u> </u>	complete Schedule N, Part II	32		✓
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			·
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		✓
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
05-	or IV, and Part V, line 1	34		<b>√</b>
35a b	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		<b>✓</b>
b	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	335		
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		✓
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			,
00	Part VI	37		<b>✓</b>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O.	00		
	13: 140to. 7 til 1 omn 330 mers åre required to complete ochedule O.	38 Form	, gan	(2015)
		1 0111		(2010)

#### Statements Regarding Other IRS Filings and Tax Compliance Part V Check if Schedule O contains a response or note to any line in this Part V . . . . . No Yes 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 40 1a Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable . . . . 0 Did the organization comply with backup withholding rules for reportable payments to vendors and 1c ✓ Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return | 2a If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b ✓ Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) . . . Did the organization have unrelated business gross income of \$1,000 or more during the year? . . . . 3a If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O . . . 3b At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial 4a b If "Yes," enter the name of the foreign country: ▶ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . . 5a Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5<sub>b</sub> 5c Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . . . . 6a b If "Yes," did the organization include with every solicitation an express statement that such contributions or 6b 7 Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods 7a If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . . 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was 7c If "Yes," indicate the number of Forms 8282 filed during the year . . . . . . . . . . . . Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e 7f f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h 8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? . . . . . . . . . 8 Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966? . . . . . 9a Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b 10 **Section 501(c)(7) organizations.** Enter: Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11 Section 501(c)(12) organizations. Enter: 11a Gross income from other sources (Do not net amounts due or paid to other sources 11b Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a 12a If "Yes," enter the amount of tax-exempt interest received or accrued during the year . . . Section 501(c)(29) qualified nonprofit health insurance issuers. 13 Is the organization licensed to issue qualified health plans in more than one state? 13a Note. See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which 13b 14a Did the organization receive any payments for indoor tanning services during the tax year? . . . . 14a

If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management No Yes 1a Enter the number of voting members of the governing body at the end of the tax year. 1a 15 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent 1b 14 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? 2 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: The governing body? . . . . . . . . 8a Each committee with authority to act on behalf of the governing body? √ 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . . 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο **10a** Did the organization have local chapters, branches, or affiliates? 10a ✓ If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a Describe in Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c 13 13 ✓ Did the organization have a written whistleblower policy? . . . . . . . . 14 Did the organization have a written document retention and destruction policy? 14 ✓ 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official . . . ✓ 15a 15h If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a ✓ b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ AL, AR, CA, CT, (CONTINUED ON SCHEDULE O) 17 18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ✓ Own website Another's website ✓ Upon request Other (explain in Schedule O) 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records: ▶ TIM MIDKIFF, 2202 N WESTSHORE BLVD SUITE 455, TAMPA, FL 33607, (813)440-3584

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

					C)			T ,	,	,
(A)	(B)				ition			(D)	(E)	(F)
Name and Title	Average	١,				e than o		Reportable	Reportable	Estimated
Name and Thie	hours per					is both or/trust		compensation	compensation from	amount of
	week (list any hours for related organizations below dotted line)		Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) ELIZABETH SMITH	2.0									
BOARD CHAIR		1		1				0	0	0
(2) RUDY BALDONI	2.0									
BOARD VICE-CHAIR		1		1				0	0	0
(3) PAM IORIO	50.0									
PRESIDENT & CEO		✓		✓				391,202	0	2,037
(4) WALLACE ARNOLD	2.0									
BOARD DIRECTOR		✓						0	0	0
(5) ALAN BERNON	2.0									
BOARD DIRECTOR		✓						0	0	0
(6) LEONARD BERNSTEIN	2.0									
BOARD DIRECTOR		✓						0	0	0
(7) EMILY CHEN CARRERA	2.0									
BOARD DIRECTOR		✓						0	0	0
(8) CASEY COFFMAN	2.0									
BOARD DIRECTOR		✓						0	0	0
(9) WILLIAM HANNA	2.0									
BOARD DIRECTOR		✓						0	0	0
(10) GREG PAGE	2.0									
BOARD DIRECTOR		✓						0	0	0
(11) BRIAN KLEIN	2.0									
BOARD DIRECTOR		✓						0	0	0
(12) TODD WARTCHOW	2.0									
BOARD DIRECTOR		✓						0	0	0
(13) BOB MARTINEZ	2.0									
BOARD DIRECTOR		✓						0	0	0
(14) ALICE NORSWORTHY	2.0									
BOARD DIRECTOR (PARTIAL YEAR)		✓						0	0	0

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)												
				•	C)							
(A)	(B)	(do n	ot ch		ition more	e than c	one	(D)	(E)		(F)	
Name and title	Average					is both		Reportable	Reportable		Estimat	
	hours per week (list any			_	_	or/trust	-	compensation from	compensation from related	m	amount othe	
	hours for	Indi or c	Inst	Officer	Key employee	High	Former	the	organizations		compens	
	related	lirec	ituti	cer	em	nest	mer	organization (W-2/1099-MISC)	(W-2/1099-MISC)	)	from th	
	organizations below dotted	tor t	ona		plo	e cor		(00-2/1099-101130)			organiza and rela	
	line)	Individual trustee or director	tru		/ee	npei					organizat	tions
		ee	Institutional trustee			Highest compensated employee						
(15) TOM O'BRIEN	2.0					ğ						
BOARD DIRECTOR (PARTIAL YEAR)		1						0		0		0
(16) J HEATH SHULER	2.0	•										
BOARD DIRECTOR (PARTIAL YEAR)		1						0		0		0
(17) BILL GRAHAM	2.0	•										
BOARD DIRECTOR (PARTIAL YEAR)		1						0		0		0
(18) TIM MIDKIFF	50.0	•										
CFO		1		1				182,987		0		13,193
(19) WALTER WOOD	50.0			Ť				.02,00.				.0,.00
COO (PARTIAL YEAR)		-		1				152,308		0		1,200
(20) CHARLESTON EDWARDS	50.0			Ť				102,000				1,200
VP NATIONAL EVENTS & STEWARDSHIP		1				1		125,758		0		12,882
(21) COLIN LANE	50.0					<u> </u>		.20,.00				,
DIRECTOR, IT OPERATIONS		1				1		116,909		0		17,706
(22) SEAN RYAN	50.0					<u> </u>		1.10,000				,
VP, INFORMATION SYSTEMS		1				1		121,229		0		9,296
(23) RICH LEWIS	50.0					<u> </u>		,				- 0,200
DIRECTOR, FEDERAL GRANT COMPLIANCE		1				1		108,942		0		1,110
(24) JULIE NOVAK	50.0					Ť						
VP, CHILD SAFETY		-				1		106,781		0		1,082
(25)						-						,
\$f												
1b Sub-total							<b></b>	1,306,116		0		58,506
c Total from continuation sheets to Par	t VII, Sectio	n A						0		0		0
d Total (add lines 1b and 1c)								1,306,116		0		58,506
2 Total number of individuals (including but	ut not limited	to th	ose	list	ted	above	e) w	ho received mo	ore than \$100,0	000 of	F	
reportable compensation from the organ	nization > 8											
											Y	es No
3 Did the organization list any former of							emp	oloyee, or high	est compensa	ted		
employee on line 1a? If "Yes," complete										.	3	<b>√</b>
4 For any individual listed on line 1a, is the												
organization and related organizations	greater th	an \$1	150,	000	)? [	f "Yes	s,"	complete Sch	edule J for si	uch		
individual			•			•					4 ✓	
5 Did any person listed on line 1a receive									ation or individ	lual		
for services rendered to the organization	n'? If "Yes," c	compi	ete	Scr	neau	ile J f	or s	sucn person			5	✓
Section B. Independent Contractors												
1 Complete this table for your five highest												
compensation from the organization. Re	port compe	nsatio	on to	or tr	ne c	alend	ar y	ear ending wit	h or within the	organ	lization'	s tax
year.												
<b>(A)</b> Name and business ac	dress							<b>(B)</b> Description of s	ervices	Cor	(C) mpensatio	n
CHAPPELL ROBERTS, 1600 E 8TH AVE, SUITE A-	133, TAMPA,	FL 33	605				MA	RKETING SERV	/ICES			445,168
BLACKBAUD, PO BOX 930256, ATLANTA, GA 3119	93						CC	NSULTING				263,338
CROWE HORWATH, P.O. BOX 71570, CHICAGO, I	L 60694						ΑŪ	DITING				208,750
BUSINESS & DECISION, NORTH AMERICA, 900 W. VAL	LEY RD, SUITE	1000,	WAY	YNE	, PA	19087	CC	NSULTING				193,040
ICF, INC., 9300 LEE HIGHWAY, FAIRFAX, VA 2203								ANT CONSULT				168,811
2 Total number of independent contract	•	_					th	ose listed abo	ove) who			
received more than \$100,000 of compen	sation from t	the or	gan	izat	ion			8				

### Part VIII Statement of Revenue

		Check if Schedule O contains	a resp	onse or note to		Part VIII		<u> L</u>
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ıts ts	1a	Federated campaigns	1a	54,465				
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues	1b					
S, G	С	Fundraising events	1c					
ar/	d	Related organizations	1d					
s, C	е	Government grants (contributions)	1e	4,828,295				
r Si	f	All other contributions, gifts, grants,						
the		and similar amounts not included above	1f	8,393,857				
d O	g	Noncash contributions included in lines 1a	-1f: \$	0				
a G	h	Total. Add lines 1a-1f			13,276,617			
ne				Business Code				
še	<b>2</b> a	AIM FEE REVENUE		519190	841,363	841,363		
e Re	b	MEMBERSHIP FEES		900099	2,620,628	2,620,628		
Ş.	С	NATIONAL CONFERENCE REGISTRAT	TION	900099	345,690	345,690		
Se	d		-					
ran	e	All II						
Program Service Revenue	f	All other program service revenu	_		0	0	0	0
	<u>g</u> 	<b>Total.</b> Add lines 2a–2f Investment income (including			3,807,681			
	3	and other similar amounts) .			3,059			3,059
	4	Income from investment of tax-exer			3,039			3,039
	5	Royalties	•	· +				
	•	(i) Real		(ii) Personal				
	6a	Gross rents						
	b	Less: rental expenses						
	С	Rental income or (loss)	0	0				
	d	<b>N</b>		▶				
	7a	Gross amount from sales of (i) Securit	ies	(ii) Other				
	b	assets other than inventory Less: cost or other basis						
		and sales expenses .	_					
	C	Gain or (loss)	0	0				
	d	Net gain or (loss)	· · ·					
Other Revenue	8a	Gross income from fundraising events (not including \$ of contributions reported on line 1 See Part IV, line 18						
the	<b>L</b>		· -					
Ò	b	Less: direct expenses Net income or (loss) from fundra	_	vents . ►				
		Gross income from gaming activi See Part IV, line 19	ities.	vents .				
	b	Less: direct expenses	_					
	C	Net income or (loss) from gamin		ities ►				
	10a	Gross sales of inventory, returns and allowances						
	b	Less: cost of goods sold	· -					
	С	Net income or (loss) from sales		ntory ►				
		Miscellaneous Revenue		Business Code				
	11a	OTHER INCOME		900099	334	334		
	b							
	C							
	d	All other revenue	<u> </u>		0	0	0	0
	e	Total. Add lines 11a–11d		H	334	0.000.045		0.053
	12	Total revenue. See instructions			17,087,691	3,808,015	0	3,059

#### Part IX Statement of Functional Expenses

6 Compensation not included above, to disqualified persons (as defined under section 4988(t)) and persons described in section 4958(c)(3)(8)  7 Other salaries and wages  8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)  9 Other employee benefits  165.092  127.958  16.534  20.570  10 Payroll taxes  222.683  172.626  22.306  27.751  11 Fees for services (non-employees):  3 Management  b Legal  65.075  Accounting  230,850  176,824  44,915  9,111  d Lobbying  Professional fundraising services. See Part IV, line 17  Investment management fees  9 Other (filline 11g amount exceeds 10% of line 25, column (N) amount, list line 11g expresses on Schedule O.)  13 Office expenses  13 Office expenses  14 Regulation technology  15 Royalties  16 Occupancy  17 Travel  18 Payments of traited or entertainment expenses for any federal, state, or local public officials  19 Conferences, conventions, and meetings  10 Insurance  21 Payments to driffiliates  22 Depreciation, depletion, and amortization  (N) amount, list line 24e expenses on Schedule O.)  a RECRUITMENT  146,169  15 REGISTRATION FEE  86,939  66,170  146,169  111,961  28,439  5,769  140,787  142,839  66,170  146,169  111,961  28,439  5,769  140,787  142,839  152,835  166,670  171,940  172,034  272,229  27,656  276,656  277,656  277,656  277,676  277,677  289,777  289		Check if Schedule O contains a respon	se or note to any lir	ne in this Part IX .		🗆
and domestic governments. See Part IV, line 21. 2 Grants and other assistance to domestic individuals. See Part IV, line 22. 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16. 4 Benefits paid to or for members . 5 Compensation of current officers, directors, trustees, and key employees . 6 Compensation included above, to disqualified persons (see defined under section 4988(q)(fil) and persons described in section 4988(q)(fil) and 4988(q)(fi			(A) Total expenses	Program service	Management and	Fundraising
Individuals, See Part IV, line 22	1		9,166,702	9,166,702		
organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16 .  4 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees .  6 Compensation not included above, to disqualified persons (as defined under section 4958(ig)II) and persons described in section 4958(ig)III) and persons described in section 4958(ig)III and persons described and persons described and persons described and persons described in and persons described and persons and persons described and persons and p	2					
Compensation of current officers, directors, trustees, and key employees   660.295   511,867   66.141   82.287	3	organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	75,000	75,000		
persons (as defined under section 4958(f)(1)) and persons described in section 4958(r)(3)(8)    7  Other salaries and wages		Compensation of current officers, directors, trustees, and key employees	660,295	511,867	66,141	82,287
Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	6	persons (as defined under section 4958(f)(1)) and				
10 Payroll taxes		Pension plan accruals and contributions (include	2,359,352	1,828,994	236,333	294,025
10 Payroll taxes	9	Other employee benefits	165,062	127,958	16,534	20,570
Fees for services (non-employees):   a   Management						27,751
Management   B   Legal			,	,	,	
b Legal 65,075 65,075 65,075 65,075 66,075 6 Accounting 230,850 176,824 44,915 9,111 d Lobbying						
C Accounting 230,850 176,824 44,915 9,111  d Lobbying .	_		65.075		65.075	
d Lobbying . Professional fundraising services. See Part IV, line 17 f Investment management fees				176 924		0.111
Professional fundraising services. See Part IV, line 17 f Investment management fees			230,630	170,024	44,913	9,111
f   Investment management fees						
Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)						
(A) amount, list line 11g expenses on Schedule O.)  1,160,672  889,675  219,332  51,665  12 Advertising and promotion  349,557  267,792  67,579  14,186  Office expenses  233,398  183,699  37,161  12,538  14 Information technology  634,902  444,283  162,893  27,726  Royalties  Occupancy  83,417  75,090  3,892  4,435  Travel  Payments of travel or entertainment expenses for any federal, state, or local public officials  Conferences, conventions, and meetings  Conferences, conventions, and meetings  Depreciation, depletion, and amortization  18 Payments to affiliates  Depreciation, depletion, and amortization  21 Payments to affiliates  Depreciation, depletion, and amortization  31,028  24,053  3,108  3,867  25 Other expenses. Itemize expenses in line 24e. If line 24e expenses on Schedule O.)  REGUITMENT  A REGISTRATION FEE  86,939  REGISTRATION FEE  86,939  67,396  8,708  10,835  c BANK/CREDIT CARD FEES  21,031  16,303  2,107  2,621  MISC - OTHER  154,826  120,023  15,508  19,295  Total functional expenses. Add lines 1 through 24e  for organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here in if following SOP 98-2 (ASC 958-720)  1,149,521  51,665  246,779  444,883  444,883  466,170  495,267  140,787  83,296  271,184  272,090  3,892  4,435  42,838  66,170  42,838  66,1						
12 Advertising and promotion 349,557 267,792 67,579 14,186 13 Office expenses 233,398 183,699 37,161 12,538 14 Information technology 634,902 444,283 162,893 27,726 15 Royalties 70 Cocupancy 83,417 75,090 3,892 4,435 16 Occupancy 83,417 75,090 3,892 4,435 17 Travel 495,267 140,787 83,296 271,184 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 235,355 126,347 42,838 66,170 20 Interest 71 Payments to affiliates 72 Payments to affiliates 72 Payments to affiliates 72 Payments to affiliates 73 Payments to affiliates 74 Payments to affiliate 74 Payments to affiliate 74 Payments to affiliate 74 Payments to affiliate 74 Payments of travel or expenses 84 Payments 10 Pay	g					
13 Office expenses			1,160,672	889,675	219,332	51,665
14 Information technology 634,902 444,283 162,893 27,726 15 Royalties	12	Advertising and promotion	349,557	267,792	67,579	14,186
15 Royalties	13	Office expenses	233,398	183,699	37,161	12,538
16 Occupancy	14	Information technology	634,902	444,283	162,893	27,726
16 Occupancy	15	Royalties				
17 Travel	16		83,417	75,090	3,892	4,435
Payments of travel or entertainment expenses for any federal, state, or local public officials				•		
20 Interest		Payments of travel or entertainment expenses		. 10,7 0.	33,233	
21       Payments to affiliates	19	Conferences, conventions, and meetings .	235,355	126,347	42,838	66,170
21       Payments to affiliates	20	Interest				
22 Depreciation, depletion, and amortization . 31,028 24,053 3,108 3,867 23 Insurance	21	Payments to affiliates				
23 Insurance		-	31,028	24,053	3,108	3,867
Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)  a RECRUITMENT  b REGISTRATION FEE  BANK/CREDIT CARD FEES  C BANK/CREDIT CARD FEES  All other expenses  154,826  All other expenses. Add lines 1 through 24e  25 Total functional expenses. Add lines 1 through 24e  26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)						27,656
above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)  a RECRUITMENT			7	7	, -	,
b         REGISTRATION FEE         86,939         67,396         8,708         10,835           c         BANK/CREDIT CARD FEES         21,031         16,303         2,107         2,621           d         MISC - OTHER         154,826         120,023         15,508         19,295           e         All other expenses         17,106         15,088         1,127         891           25         Total functional expenses. Add lines 1 through 24e         16,816,605         14,714,502         1,149,521         952,582           26         Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here organization. Check here organization contains a company of the costs from a combined educational campaign and fundraising solicitation. Check here organization contains a combined educational campaign and fundraising solicitation. Check here organization costs from a combined educational campaign and fundraising solicitation. Check here organization costs from a combined educational campaign and fundraising solicitation. Check here organization costs from a combined educational campaign and fundraising solicitation. Check here organization costs from a combined educational campaign and fundraising solicitation.         All other expenses         All other expenses         1,149,521         952,582	27	above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column				
c         BANK/CREDIT CARD FEES         21,031         16,303         2,107         2,621           d         MISC - OTHER         154,826         120,023         15,508         19,295           e         All other expenses         17,106         15,088         1,127         891           25         Total functional expenses. Add lines 1 through 24e         16,816,605         14,714,502         1,149,521         952,582           26         Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here organization contains a company of the costs from a combined educational campaign and fundraising solicitation. Check here organization contains a company of the costs.         16,816,605         14,714,502         1,149,521         952,582	а	RECRUITMENT	146,169	111,961	28,439	5,769
d MISC - OTHER 154,826 120,023 15,508 19,295 e All other expenses 17,106 15,088 1,127 891  25 Total functional expenses. Add lines 1 through 24e 16,816,605 14,714,502 1,149,521 952,582  26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here	b	REGISTRATION FEE	86,939	67,396	8,708	10,835
d MISC - OTHER 154,826 120,023 15,508 19,295 e All other expenses 17,106 15,088 1,127 891  25 Total functional expenses. Add lines 1 through 24e 16,816,605 14,714,502 1,149,521 952,582  26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here	С	BANK/CREDIT CARD FEES	21,031	16,303	2,107	2,621
e All other expenses 17,106 15,088 1,127 891  25 Total functional expenses. Add lines 1 through 24e 16,816,605 14,714,502 1,149,521 952,582  26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)	d	MISC - OTHER	154,826	120,023	15,508	19,295
Total functional expenses. Add lines 1 through 24e  16,816,605  14,714,502  1,149,521  952,582  1,149,521  952,582  1,149,521  952,582  1,149,521  952,582  1,149,521  952,582						891
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here  □ if following SOP 98-2 (ASC 958-720)						
		Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if			.,,	Form <b>990</b> (2015)

### Part X Balance Sheet

P	art X			p	1. 1/		
		Check if Schedule O contains a response or	note to a	any line in this Par			
					<b>(A)</b> Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			2,408,083	1	2,140,130
	2	Savings and temporary cash investments			6,053,367	2	5,877,612
	3	Pledges and grants receivable, net			3,044,399	3	4,681,277
	4	Accounts receivable, net			421,988	4	354,58
	5	Loans and other receivables from current and trustees, key employees, and highest concepted Part II of Schedule L	ed employees.		5	(	
ts	6	Loans and other receivables from other disqualified pers 4958(f)(1)), persons described in section 4958(c)(3)(B), ar sponsoring organizations of section 501(c)(9) volunorganizations (see instructions). Complete Part II of Sche	ined under section ing employers and byees' beneficiary		6		
Assets	7	Notes and loans receivable, net		[		7	
As	8	Inventories for sale or use		_		8	
	9	Prepaid expenses and deferred charges		-	67,975	9	154,676
	10a	Land, buildings, and equipment: cost or			·		·
		other basis. Complete Part VI of Schedule D	10a	640,604			
	b	Less: accumulated depreciation	10b	580,456	89,169	10c	60,148
	11	•			•	11	,
	12	Investments—other securities. See Part IV, line			0	12	0
	13	Investments-program-related. See Part IV, line	0	13	0		
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11			24,954	15	8,320
	16	Total assets. Add lines 1 through 15 (must equa		-	12,109,935	16	13,276,744
	17	Accounts payable and accrued expenses			1,521,244	17	1,581,842
	18	Grants payable		_	2,672,863	18	5,389,827
	19	Deferred revenue	917,720	19	944,627		
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete		_		21	
S	22	Loans and other payables to current and for		_			
Liabilities		trustees, key employees, highest compen					
liqi		disqualified persons. Complete Part II of Schedu				22	
Lia	23	Secured mortgages and notes payable to unrela		-	365,000	23	0
	24	Unsecured notes and loans payable to unrelated		-	·	24	
	25	Other liabilities (including federal income tax, parties, and other liabilities not included on lines	payables s 17-24). (	to related third Complete Part X	1,297,475		0
		of Schedule D		_		25	
	26	<b>Total liabilities.</b> Add lines 17 through 25			6,774,302	26	7,916,296
seo		Organizations that follow SFAS 117 (ASC 958 complete lines 27 through 29, and lines 33 and	d 34.	_			
lan	27	Unrestricted net assets			1,225,690	27	3,057,928
Ва	28	Temporarily restricted net assets		-	3,880,213	28	2,022,790
or Fund Balances	29	Permanently restricted net assets		_	229,730	29	279,730
ts (	30	Capital stock or trust principal, or current funds				30	
se	31	Paid-in or capital surplus, or land, building, or ed		_		31	
As	32	Retained earnings, endowment, accumulated in		_		32	
Net Assets or	33	Total net assets or fund balances		_	5,335,633	33	5,360,448
_	34	Total liabilities and net assets/fund balances .			12,109,935	34	13,276,744

Form **990** (2015)

Part	XI Reconciliation of Net Assets				-	
	Check if Schedule O contains a response or note to any line in this Part XI					✓
1	Total revenue (must equal Part VIII, column (A), line 12)	1			17,08	7,691
2	Total expenses (must equal Part IX, column (A), line 25)	2			16,81	6,605
3	Revenue less expenses. Subtract line 2 from line 1	3			27	1,086
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			5,33	5,633
5	Net unrealized gains (losses) on investments	5				
6	Donated services and use of facilities	6			(210	,955)
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9			(35	,316)
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
D	33, column (B))	10			5,36	0,448
Part	XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII			•		
1	Accounting method used to prepare the Form 990: ☐ Cash				Yes	No
'	If the organization changed its method of accounting from a prior year or checked "Other," ex	alain	in I			
	Schedule O.	Jiani				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2	2a		1
	If "Yes," check a box below to indicate whether the financial statements for the year were comp					_
	reviewed on a separate basis, consolidated basis, or both:					
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		. 2	2b	✓	
	If "Yes," check a box below to indicate whether the financial statements for the year were audite	d on	a			
	separate basis, consolidated basis, or both:					
	✓ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	_	I			
	of the audit, review, or compilation of its financial statements and selection of an independent account			2c	✓	
	If the organization changed either its oversight process or selection process during the tax year, ex	plain	in			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set	forth	in			
	the Single Audit Act and OMB Circular A-133?			3a	✓	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits? If the organization did not undergo the required audit or audits?					
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such a	udits.		3b	<b>√</b>	
				Form	ı 990	(2015)

#### **SCHEDULE A** (Form 990 or 990-EZ)

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

2015

► Attach to Form 990 or Form 990-EZ. Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection **Employer identification number** 

OMB No. 1545-0047

BIG	BROTHERS BIG SISTERS OF AMERI	CA				23-13	65190			
	rt I Reason for Public Cha						ns.			
he	organization is not a private founda		,	•	•	,				
1	A church, convention of churc									
2	A school described in <b>section</b>		,			, ,				
3	A hospital or a cooperative ho	•					/iii) Entartha			
4	A medical research organization hospital's name, city, and stat	•	onjunction with a nosp	onai desc	nbea in s	section 170(b)(1)(A)	(III). Enter the			
5	☐ An organization operated for	the benefit of a	college or university	owned o	r operate	ed by a government	al unit described in			
•	section 170(b)(1)(A)(iv). (Com	•		l:	470/b)	(4)(4)(-)				
6 7	<ul><li>A federal, state, or local gover</li><li>✓ An organization that normally described in section 170(b)(1)</li></ul>	receives a subs	tantial part of its sup				n the general public			
8	A community trust described i			-						
9	An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See <b>section 509(a)(2).</b> (Complete Part III.)									
10	☐ An organization organized and	l operated exclus	sively to test for public	safety. S	See <b>sect</b> i	ion 509(a)(4).				
11	An organization organized and one or more publicly supported the box in lines 11a through 11	d organizations d	escribed in section 50	09(a)(1) o	r <b>section</b>	509(a)(2). See sect	ion 509(a)(3). Check			
a	Type I. A supporting organize the supported organization(sorganization. You must com	the power to re	egularly appoint or ele	-						
k	Type II. A supporting organization(s). You must control or management of the organization(s). You must control or management of the organization organization.	e supporting org	janization vested in th							
c	<ul> <li>Type III functionally integra its supported organization(s)</li> </ul>						y integrated with,			
c	Type III non-functionally in that is not functionally integr requirement (see instructions	ated. The organi	zation generally must	satisfy a	distributi	on requirement and				
€		ation received a	written determination	from the	IRS that	it is a Type I, Type I	I, Type III			
f	• •	-								
ç			orted organization(s).							
	(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–9 above (see instructions))	listed in you	organization ur governing ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)			
				Yes	No					
۹)										
В)										
C)										
D)										
Ξ)										
ot:										

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Secti	on A. Public Support			•	•	· · · · ·	
	dar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	<b>(e)</b> 2015	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	21,492,999	17,932,065	14,303,503	11,197,822	13,276,617	78,203,006
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0
4	Total. Add lines 1 through 3	21,492,999	17,932,065	14,303,503	11,197,822	13,276,617	78,203,006
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						10,019,561
6	Public support. Subtract line 5 from line 4.						68,183,445
	on B. Total Support						
	dar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	(c) 2013	<b>(d)</b> 2014	<b>(e)</b> 2015	(f) Total
7	Amounts from line 4	21,492,999	17,932,065	14,303,503	11,197,822	13,276,617	78,203,006
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	126,384	69,747	19,063	8,977	3,059	227,230
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	14,100	25,894	2,562,360	10,504	334	2,613,192
11	Total support. Add lines 7 through 10						81,043,428
12	Gross receipts from related activities, etc.	. (see instruction	ons)			12	18,991,357
13	First five years. If the Form 990 is for the		's first, second	d, third, fourth,	or fifth tax ye	ar as a section	1 501(c)(3)
	organization, check this box and stop he						🕨 🗆
Secti	on C. Computation of Public Suppor						
14	Public support percentage for 2015 (line 6	6, column (f) div	vided by line 1	1, column (f))		14	84.13 %
15	Public support percentage from 2014 Sch					15	86.27 %
16a	33 <sup>1</sup> / <sub>3</sub> % support test—2015. If the organiz						
	box and <b>stop here.</b> The organization qua	-		-			_
b	331/3% support test—2014. If the organ					15 is 331/3% (	or more,
	check this box and <b>stop here.</b> The organi						. 🟲 📙
17a	10%-facts-and-circumstances test—20 10% or more, and if the organization med Part VI how the organization meets the "forganization	ets the "facts-a	and-circumstar	nces" test, che	ck this box an	d <b>stop here.</b> E	xplain in
b	10%-facts-and-circumstances test – 20 15 is 10% or more, and if the organizate Explain in Part VI how the organization m	ion meets the eets the facts	facts-and-cir- and-circumst-	rcumstances" ances" test. Th	test, check th	is box and <b>sto</b>	op here.
40	supported organization						
18	<b>Private foundation.</b> If the organization dinstructions					cunis dox and s	see . ▶ □

Schedule A (Form 990 or 990-EZ) 2015 Page **3** 

#### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sooti	on A Public Support	ander the te	oto notoa por	ovi, pioaco oc	omploto i art	,	
	on A. Public Support	(a) 0011	(b) 2012	(a) 2012	(4) 2014	(a) 001E	(f) Total
Calen 1	dar year (or fiscal year beginning in) ► Gifts, grants, contributions, and membership fees	<b>(a)</b> 2011	<b>(b)</b> 2012	<b>(c)</b> 2013	(d) 2014	<b>(e)</b> 2015	(f) Total
_	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities						
	furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Secti	on B. Total Support						
Calen	dar year (or fiscal year beginning in) ▶	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	<b>(e)</b> 2015	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources .						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	<b>Total support.</b> (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for the organization, check this box and stop he	•				ear as a sectio	. , . ,
Secti	on C. Computation of Public Suppor						
15	Public support percentage for 2015 (line 8						%
16	Public support percentage from 2014 Sch					16	%
	on D. Computation of Investment Inc				(6)	47	
17	Investment income percentage for 2015 (		. ,	•	. ,,		<u>%</u>
18 19a	Investment income percentage from 2014 331/3% support tests—2015. If the organi						% and line
130	17 is not more than 33 <sup>1</sup> / <sub>3</sub> %, check this box						
b	33 <sup>1</sup> / <sub>3</sub> % support tests—2014. If the organiz		_	-		-	_
	line 18 is not more than 331/3%, check this b						
20	Private foundation. If the organization die	d not check a	box on line 14	, 19a, or 19b, o	check this box	and see instru	ctions $\blacktriangleright$

Schedule A (Form 990 or 990-EZ) 2015 Page 4

#### Part IV **Supporting Organizations**

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

#### Se

Secti	on A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5а	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already	Ja		
-	designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5с		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or			
	benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI.</b>	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with			
	regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI.</b>	9b		
С	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI.</b>	9c		
10a		30		
	4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If</i> "Yes," <i>answer 10b below.</i>	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to			

Schedule A (Form 990 or 990-EZ) 2015

determine whether the organization had excess business holdings.)

Schedule A (Form 990 or 990-EZ) 2015

ocnedu	le A (1 01111 990 01 990-LZ) 2019			age 🗸
Part	N Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
h	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in <b>Part VI.</b>	11c		
	on B. Type I Supporting Organizations	1110		
	71 11 5 5		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	1		
2	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
Secti	on E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see i	nstru	ctions	s):
a b c	<ul> <li>□ The organization satisfied the Activities Test. Complete line 2 below.</li> <li>□ The organization is the parent of each of its supported organizations. Complete line 3 below.</li> <li>□ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (statement)</li> </ul>			
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i>			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.	3b		

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Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organical Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organical Part V	gan	izations	
1 Check here if the organization satisfied the Integral Part Test as a qualifying	g tru	st on Nov. 20, 1970. <b>See</b>	instructions. All
other Type III non-functionally integrated supporting organizations must co	mpl	ete Sections A through E.	
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
<b>b</b> Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
<b>6 Distributable Amount</b> . Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7 Check here if the current year is the organization's first as a non-functional	lv-in	tegrated Type III supporting	ng organization (see

Schedule A (Form 990 or 990-EZ) 2015

instructions).

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Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)							
Secti	Current Year						
1	Amounts paid to supported organizations to accomplish						
2	Amounts paid to perform activity that directly furthers exe	empt purposes of suppo	rted				
	organizations, in excess of income from activity						
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nizations				
4	Amounts paid to acquire exempt-use assets						
5	Qualified set-aside amounts (prior IRS approval required)						
6	Other distributions (describe in Part VI). See instructions.						
7	Total annual distributions. Add lines 1 through 6.						
8	Distributions to attentive supported organizations to whic	h the organization is res	ponsive				
	(provide details in <b>Part VI</b> ). See instructions.						
9	Distributable amount for 2015 from Section C, line 6						
10	Line 8 amount divided by Line 9 amount						
Se	ection E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015			
1	Distributable amount for 2015 from Section C, line 6						
2	Underdistributions, if any, for years prior to 2015						
	(reasonable cause required-see instructions)						
3	Excess distributions carryover, if any, to 2015:						
a							
b							
C							
d	From 2013						
e	From 2014						
f	Total of lines 3a through e						
<u>g</u>	Applied to underdistributions of prior years						
<u>h</u>	Applied to 2015 distributable amount						
<u>i</u> _	Carryover from 2010 not applied (see instructions)						
	Remainder. Subtract lines 3g, 3h, and 3i from 3f.						
4	Distributions for 2015 from Section						
	D, line 7: \$ Applied to underdistributions of prior years						
a							
<u> </u>	Applied to 2015 distributable amount						
	Remainder. Subtract lines 4a and 4b from 4.						
5	Remaining underdistributions for years prior to 2015, if any. Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions).						
6	Remaining underdistributions for 2015. Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions).						
7	Excess distributions carryover to 2016. Add lines 3j and 4c.						
8	Breakdown of line 7:						
a							
b							
c	Excess from 2013						
d	Excess from 2014						
е	Excess from 2015						

Schedule A (Form 990 or 990-EZ) 2015

#### Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6.Also complete this part for any additional information. (See instructions.)

Return Reference - Identifier	Explanation
SCHEDULE A, PART II, LINE 10 - OTHER INCOME	OTHER INCOME

Return Reference - Identifier				Explanation			
SCHEDULE A, PART II,	Description	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
LINE 10 - OTHER INCOME	OTHER INCOME	14,100	25,894	2,562,360	10,504	334	2,613,192
	Total	14,100	25,894	2,562,360	10,504	334	2,613,192

#### Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

Internal Revenue Service Name of the organization

▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990. Employer identification number

BIG BRO	OTHERS BIG SISTERS	OF AMERICA	23-1365190
Organiz	cation type (check on	e):	
Filers o	f:	Section:	
Form 99	00 or 990-EZ	✓ 501(c)( 3 ) (enter number) organization	
		4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private fou	ndation
		☐ 527 political organization	
Form 99	00-PF	☐ 501(c)(3) exempt private foundation	
		4947(a)(1) nonexempt charitable trust treated as a private foundate	tion
		☐ 501(c)(3) taxable private foundation	
	nly a section 501(c)(7	covered by the <b>General Rule</b> or a <b>Special Rule.</b> ), (8), or (10) organization can check boxes for both the General Rule a	nd a Special Rule. See
Genera	I Rule		
		filing Form 990, 990-EZ, or 990-PF that received, during the year, cont r property) from any one contributor. Complete Parts I and II. See instr ontributions.	
Special	Rules		
<b>V</b>	regulations under se 13, 16a, or 16b, and	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 30 ctions 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 99 that received from any one contributor, during the year, total contribution amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1	0 or 990-EZ), Part II, line tions of the greater of <b>(1)</b>
	contributor, during the	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that ne year, total contributions of more than \$1,000 exclusively for religious al purposes, or for the prevention of cruelty to children or animals. Con	, charitable, scientific,

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such

contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Cat. No. 30613X

Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

Name of organization
BIG BROTHERS BIG SISTERS OF AMERICA

Employer identification number 23-1365190

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
1		\$ 2,492,263	Person Payroll Noncash  (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
2		\$ 267,573	Person Payroll Noncash  (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
33		\$ 445,130 	Person Payroll Noncash  (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
4		\$ 300,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
5		\$ 380,145	Person Payroll Noncash  (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
66		\$ 993,996	Person Payroll Noncash (Complete Part II for noncash contributions.)			

Name of organization
BIG BROTHERS BIG SISTERS OF AMERICA

Employer identification number 23-1365190

Parti	Contributors (see instructions). Ose duplicate copi	es di Fart i il additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization
BIG BROTHERS BIG SISTERS OF AMERICA

Employer identification number 23-1365190

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. Part II (a) No. (c) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (see instructions) (a) No. (c) (b) from FMV (or estimate) **Date received** Description of noncash property given Part I (see instructions) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (see instructions) (a) No. (c) (b) (d) FMV (or estimate) from **Date received** Description of noncash property given Part I (see instructions) (a) No. (c) (b) (d) FMV (or estimate) from Description of noncash property given **Date received** Part I (see instructions) (a) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** Part I (see instructions)

Name of organization

Employer identification number

BIG BROT	THERS BIG SISTERS OF AMERICA			23-1365190				
Part III	Exclusively religious, charitable, et (10) that total more than \$1,000 for the following line entry. For organizat contributions of \$1,000 or less for the	the year from any one ions completing Part II e year. (Enter this infor	e contributor. Com I, enter the total of $\epsilon$ mation once. See in	plete columns (a) through (e) and exclusively religious, charitable, etc.,				
(-) NI - I	Use duplicate copies of Part III if add	itional space is needec	l					
(a) No. from Part I	(b) Purpose of gift	(c) Use of g	jift (	d) Description of how gift is held				
		(e) Transfer	of gift					
_	Transferee's name, address, an			of transferor to transferee				
(a) No.								
from Part I	(b) Purpose of gift	(c) Use of g	yift (	d) Description of how gift is held				
		(e) Transfer	of aift					
	Transferee's name, address, an							
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		d) Description of how gift is held				
_	(e) Transfer of gift							
	Transferee's name, address, an	-	of transferor to transferee					
(a) No. from Part I	(b) Purpose of gift	(c) Use of g	jift (	d) Description of how gift is held				
-								
	Transferee's name, address, an	(e) Transfer of ZIP + 4	-	of transferor to transferee				

#### SCHEDULE C (Form 990 or 990-EZ)

#### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

	,,,				
	ection 501(c)(4), (5), or (6) orga	anizations: Complete Part III.			
	of organization			Employer ide	ntification number
	ROTHERS BIG SISTERS OF			) · · · · · · · · · · · · · · · · · · ·	23-1365190
Part		e organization is exempt und			organization.
1	•	the organization's direct and indire		•	<b>1</b>
2 3	•				\$
3	volunteer nours				
Part	-B Complete if the	e organization is exempt und	er section 5016	c)(3).	
1		excise tax incurred by the organiza			\$
2	-	excise tax incurred by organization			\$
3	-	ed a section 4955 tax, did it file Fo	•		Yes No
4a	Was a correction made?				Yes No
b	If "Yes," describe in Part				
Part		e organization is exempt und			I(c)(3).
1		ly expended by the filing organiz		•	
				,	S 
2		filing organization's funds contrib			
_	-	vities			S 
3		expenditures. Add lines 1 and 2			
4		stile Forms 4400 DOL for this was are			) 
4		n file <b>Form 1120-POL</b> for this year			
5		ses and employer identification nul ents. For each organization listed,			
		ontributions received that were pro			
		fund or a political action committee			
	(-) N	(In) Andrews	(-) FIN	(-1) A	(-) A
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's	(e) Amount of political contributions received and
				funds. If none, enter -0	promptly and directly delivered to a separate
					political organization. If
					none, enter -0
(1)					
(2)					
(3)					
(4)					
<b>(-)</b>					
(5)					
(6)					
(6)			1		

Page 2

	, , ,					. ugo <b>–</b>
Pa	rt II-A Complete if the organization section 501(h)).	is exempt ι	ınder section 50	01(c)(3) and file	d Form 5768 (ele	ection under
A	Check $ ightharpoonup$ if the filing organization belo	0	0 1 1		•	oup member's
	name, address, EIN, expens				,	
В	Check $ ightharpoonup$ if the filing organization che			rol" provisions a	apply.	
	Limits on Lobby				(a) Filing	(b) Affiliated
	(The term "expenditures" me		<u>-                                      </u>		organization's totals	group totals
1	<ul> <li>Total lobbying expenditures to influence p</li> </ul>					
	b Total lobbying expenditures to influence a	•	• ,	-,		
	c Total lobbying expenditures (add lines 1a	,				
	<b>d</b> Other exempt purpose expenditures					
	e Total exempt purpose expenditures (add		•			
	f Lobbying nontaxable amount. Enter the	table in both				
	columns.					
	If the amount on line 1e, column (a) or (b) is:	The lobbying	nontaxable amoun	t is:		
	Not over \$500,000	20% of the an	nount on line 1e.			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus	15% of the excess	over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000		10% of the excess			
	Over \$1,500,000 but not over \$17,000,000	7,000,000 \$225,000 plus 5% of the excess over \$1,500,000.				
	Over \$17,000,000 \$1,000,000.					
	g Grassroots nontaxable amount (enter 259					
	h Subtract line 1g from line 1a. If zero or les					
	Subtract line 1f from line 1c. If zero or les					
	j If there is an amount other than zero					☐ Yes ☐ No
	reporting section 4911 tax for this year?					
	4-Yea (Some organizations that made a sec		Period Under sec		of the five columi	ns below.
			ructions for lines			
	Lobbying	Expenditures	During 4-Year Av	veraging Period		
	Calendar year (or fiscal year beginning in)	<b>(a)</b> 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) Total
_						
2	a Lobbying nontaxable amount					
	b Lobbying ceiling amount (150% of line 2a, column (e))					
	c Total lobbying expenditures					
	d Grassroots nontaxable amount					
	e Grassroots ceiling amount (150% of line 2d, column (e))					
	f Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2015

Schedule C (Form 990 or 990-EZ) 2015

Part I	(election under section 501(c)(3) and has NOT (election under section 501(c)(3) and has NOT (election under section 501(h)).	illed	Form	5768		
	• • • • • • • • • • • • • • • • • • • •	(a	a)		(b)	
	ach "Yes," response on lines 1a through 1i below, provide in Part IV a detailed ption of the lobbying activity.	Yes	No	Aı	mount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?		✓			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		✓			
С	Media advertisements?		<b>√</b>			
d	Mailings to members, legislators, or the public?		✓			
е	Publications, or published or broadcast statements?		✓			
f	Grants to other organizations for lobbying purposes?		✓			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	✓				0
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		✓			
i	Other activities?	<b>√</b>				0
j	Total. Add lines 1c through 1i					0
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		<b>✓</b>			
	If "Yes," enter the amount of any tax incurred under section 4912					
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912 . If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Part		)(5) (	or se	ction		
T GIT	501(c)(6).	,( <b>o</b> ), (	), JC	50011		
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3 Part l	Did the organization agree to carry over lobbying and political expenditures from the prior year?  Complete if the organization is exempt under section 501(c)(4), section 501(c)			3		
1 2	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," O answered "Yes."  Dues, assessments and similar amounts from members	R (b)			line 3	3, is
_	political expenses for which the section 527(f) tax was paid).	. 0.		l		
а	Current year		2a	l		
b	Carryover from last year		2b			
С	Total		2c			
3	$Aggregate\ amount\ reported\ in\ section\ 6033(e)(1)(A)\ notices\ of\ nondeductible\ section\ 162(e)\ dues\ .$		3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of excess does the organization agree to carryover to the reasonable estimate of nondeductible lobby	ying		I		
	and political expenditure next year?		4			
	Taxable amount of lobbying and political expenditures (see instructions)		5			
2 (see	Supplemental Information  e the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated groinstructions); and Part II-B, line 1. Also, complete this part for any additional information.  EXT PAGE	up lis	t); Par	t II-A, li	ines 1	and

Part IV

**Supplemental Information.** Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE C, PART II-B, LINE 1 - DETAILED DESCRIPTION OF THE LOBBYING ACTIVITY	HILL IMPACT ENGAGES IN A WIDE RANGE OF ADVOCACY ACTIVITIES WITH LEGISLATIVE, EXECUTIVE AND AGENCY DECISION MAKERS IN ORDER TO BUILD SUPPORT FOR YOUTH MENTORING FUNDING, AND TO BROADLY ADVOCATE FOR YOUTH DEVELOPMENT AND YOUTH MENTORING PROGRAMS AND POLICIES.
	BIG BROTHERS BIG SISTERS OF AMERICA RE-ENGAGED LOBBYING ACTIVITY IN JUNE 2016.

#### **SCHEDULE D** (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Name o	f the or	ganization		Employer	identification number
BIG BI	ROTHE	RS BIG SISTERS OF AMERICA			23-1365190
Par	t I	Organizations Maintaining Donor Adv Complete if the organization answered			ccounts.
		Complete ii the organization answered	(a) Donor advised funds		(b) Funds and other accounts
1	Total	number at end of year			· ·
2		egate value of contributions to (during year)			
3		egate value of grants from (during year) .			
4		egate value at end of year			
5	Did tl	ne organization inform all donors and donors are the organization's property, subject to the			
6	Did the	ne organization inform all grantees, donors, a for charitable purposes and not for the bene string impermissible private benefit?	and donor advisors in writing that grain fit of the donor or donor advisor, or f	nt funds or any of	can be used ther purpose
Par	t II	Conservation Easements.			
		Complete if the organization answered			
2	Pi	ose(s) of conservation easements held by the reservation of land for public use (e.g., recrea rotection of natural habitat reservation of open space blete lines 2a through 2d if the organization he	tion or education)	f a certifi	ed historic structure form of a conservation
		ment on the last day of the tax year.		Held at the End of the Tax Year	
а				_	2a
b		acreage restricted by conservation easement		_	2b
С		per of conservation easements on a certified I	. ,	_	2c
d		per of conservation easements included in ric structure listed in the National Register .	(c) acquired after 8/17/06, and not		2d
3	Numb tax ye	per of conservation easements modified, transear ►	sferred, released, extinguished, or terr	minated b	by the organization during the
4 5	Does	per of states where property subject to conse the organization have a written policy re- tions, and enforcement of the conservation ea	garding the periodic monitoring, ins		
6		and volunteer hours devoted to monitoring, inspec			
7	Amou ▶\$	nt of expenses incurred in monitoring, inspectir	ng, handling of violations, and enforcing	conserva	tion easements during the year
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?				
9	balan orgar	rt XIII, describe how the organization reports on the second ce sheet, and include, if applicable, the text of the second include if applicable, the text of the second include in the second in the second include in the second in t	of the footnote to the organization's finents.	nancial st	atements that describes the
Part	: III	Organizations Maintaining Collection Complete if the organization answered			Similar Assets.
1a	works	organization elected, as permitted under SF s of art, historical treasures, or other similar c service, provide, in Part XIII, the text of the f	assets held for public exhibition, ed	ducation,	or research in furtherance of
b	works public	organization elected, as permitted under S of art, historical treasures, or other similar c service, provide the following amounts relat	assets held for public exhibition, eding to these items:	ducation,	or research in furtherance of
2	If the	evenue included on Form 990, Part VIII, line 1 sets included in Form 990, Part X organization received or held works of art ving amounts required to be reported under S	, historical treasures, or other similar	assets	. ▶ \$
а	Reve	nue included on Form 990, Part VIII, line 1 .			. • \$
b	MSSET	s included in Form 990, Part X			>

10/11/2016 10:39:45 AM

2015 Return Big Brothers Big Sisters Of America 23-1365190

Schedule D (Form 990) 2015

Part	III Organizations Maintaining	Collections of	Art. Historical T	reasures, or O	her Similar Ass	ets (continued)
3	Using the organization's acquisition, collection items (check all that apply):	accession, and ot				
а	☐ Public exhibition		d 🗌 Loan	or exchange prog	rams	
b	☐ Scholarly research		e 🗌 Other			
С	☐ Preservation for future generations					
4	Provide a description of the organiza XIII.	tion's collections a	and explain how the	hey further the org	ganization's exemp	ot purpose in Part
5	During the year, did the organization assets to be sold to raise funds rather					☐ Yes ☐ No
Part	IV Escrow and Custodial Arra	angements.				
	Complete if the organization 990, Part X, line 21.	answered "Yes"	" on Form 990, F	Part IV, line 9, or	reported an amo	ount on Form
1a	Is the organization an agent, trustee included on Form 990, Part X?					☐ Yes ☐ No
b	If "Yes," explain the arrangement in P	art XIII and comple	ete the following to	able:		
					Am	ount
С	Beginning balance			10	;	
d	Additions during the year			10	I	
е	Distributions during the year			16		
f	Ending balance					
<b>2</b> a	Did the organization include an amou				•	
	If "Yes," explain the arrangement in P	art XIII. Check here	e if the explanation	n has been provid	ed on Part XIII .	🗆
Par						
	Complete if the organization					
		(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a	Beginning of year balance	229,730	229,500	229,270	243,944	243,944
b	Contributions	50,000	0	0	0	0
С	Net investment earnings, gains, and losses	168	230	230	210	0
d	Grants or scholarships	0	0	0	0	0
е	Other expenditures for facilities and					
	programs	0	0	0	14,884	0
f	Administrative expenses	0	0	0	0	0
g	End of year balance	279,898	229,730	229,500	229,270	243,944
2	Provide the estimated percentage of t	the current year en	d balance (line 1g	, column (a)) held	as:	
а	Board designated or quasi-endowmer	nt ▶ 0.00	2.%			
b		.00 %				
С	Temporarily restricted endowment ▶					
	The percentages on lines 2a, 2b, and					
3a	Are there endowment funds not in the	e possession of th	e organization that	at are held and ac	ministered for the	
	organization by:					Yes No
	(i) unrelated organizations					3a(i) ✓
	(ii) related organizations					3a(ii) ✓
b	If "Yes" on line 3a(ii), are the related o	•	•			3b
4	Describe in Part XIII the intended uses		on's endowment fu	unds.		
Part				5 1 15 7 12 - 4 4	0 5 000 5	
	Complete if the organization					
	Description of property	(a) Cost or ot (investm			Accumulated epreciation	(d) Book value
1a	Land					
b	Buildings					
С	Leasehold improvements					
d	Equipment			640,604	580,456	60,148
е	Other					
Total.	Add lines 1a through 1e. (Column (d) r.	nust equal Form 9	90. Part X. column	(B), line 10c.) .	•	60,148

Schedule D (Form 990) 2015

Schedule D (Form 990) 2015

Part VII	Investments—Other Securities. Complete if the organization answer	red "Yes" on For	m 99	0. Part IV. line	11b. See Forn	n 990. Part X. line 12.
	(a) Description of security or category (including name of security)	100 100 011101		) Book value	(c) Me	ethod of valuation: d-of-year market value
(1) Financia	I derivatives					
. ,	held equity interests					
(3) Other	, ,					
(A)						
(B)						
(C)						
(D)						
(E)						
(F)						
(G)						
(H)						
	(b) must equal Form 990, Part X, col. (B) line 12.)					
Part VIII	Investments—Program Related.	rad "Vaa" on Far	OO	0 Dort IV line	110 Coo Form	o 000 Dort V line 10
	Complete if the organization answer	red res on For				
	(a) Description of investment		(D)	) Book value		ethod of valuation: d-of-year market value
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8) (9)						
	(b) must equal Form 990, Part X, col. (B) line 13.) ▶					
Part IX	Other Assets.					
	Complete if the organization answer	red "Yes" on For	m 99	0, Part IV, line	11d. See Forn	n 990, Part X, line 15.
	(a) De	escription				(b) Book value
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)	way (b) moved a swell Favor 000 Part V and I	(D) line 15 )				
	mn (b) must equal Form 990, Part X, col. ( Other Liabilities.	B) IINE 15.)		<del></del>	<u>.</u>	
Part X	Complete if the organization answer	red "Yes" on For	m 99	0, Part IV, line	11e or 11f. Se	e Form 990, Part X,
1.	line 25.  (a) Description of liability	(b) Book value				
(1) Federal in		(b) Book value				
(2)	loomo taxoo					
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
	(b) must equal Form 990, Part X, col. (B) line 25.) ▶		0			
	r uncertain tax positions. In Part XIII, provide	the text of the footn	-	the organization'	s financial statem	ents that reports the
	s liability for uncertain tax positions under FIN					

Schedule D (Form 990) 2015

Schedule D (Form 990) 2015

Part	XI Reconciliation of Revenue per Audited Financial Stateme	ents	With Revenue per	Returi	n.
	Complete if the organization answered "Yes" on Form 990, I	Part I	V, line 12a.		
1	Total revenue, gains, and other support per audited financial statements			1	20,279,023
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		ı		
а	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b	3,191,332		
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d	0		
e	Add lines 2a through 2d			2e	3,191,332
3 4	Subtract line <b>2e</b> from line <b>1</b>	 I		3	17,087,691
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	0		
c	Add lines <b>4a</b> and <b>4b</b>			4c	0
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line	12.)		5	17,087,691
Part	XII Reconciliation of Expenses per Audited Financial Statem	ents	With Expenses pe	r Retu	ırn.
	Complete if the organization answered "Yes" on Form 990, I	Part I	V, line 12a.		
1				1	20,254,208
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		ı		
а	Donated services and use of facilities	2a	3,402,287		
b	Prior year adjustments	2b			
C	Other losses	2c			
d	Other (Describe in Part XIII.)	2d	35,316	-	0.407.000
e	Add lines 2a through 2d			2e	3,437,603
3	Subtract line <b>2e</b> from line <b>1</b>	 I		3	16,816,605
4 a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
a b	Other (Describe in Part XIII.)	4b	0		
c	A 1111 A 1141			4c	0
5	Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line			5	16,816,605
Part	XIII Supplemental Information.				
	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and				
2; Par	XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	to pro	ovide any additional in	formati	on.
SEE N	EXT PAGE				

Part XIII

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference - Identifier	Explanation	
SCHEDULE D, PART XII, LINE	(a) Description	(b) Amount
2(D) - OTHER EXPENSES IN AUDITED FINANCIAL	UNCOLLECTIBLE PLEDGES	35,316
STATEMENTS NOT IN FORM 990		

Part	XII

**Supplemental Information.** Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference - Identifier	Explanation
	THE ORGANIZATION'S ENDOWMENT IS HELD TO SUPPORT THE PROGRAMS AND MISSION OF BIG BROTHERS BIG SISTERS OF AMERICA.
LINE 2 - FIN 48 (ASC 740)	THE ORGANIZATION QUALIFIES AS A TAX-EXEMPT ORGANIZATION OTHER THAN A PRIVATE FOUNDATION UNDER SECTION 501 (C)(3) OF THE INTERNAL REVENUE CODE AND, THEREFORE, HAS NO PROVISIONS FOR FEDERAL OR STATE INCOME TAXES.
	MANAGEMENT HAS PERFORMED AN EVALUATION AND CONCLUDED THAT THERE ARE NO MATERIAL UNRECOGNIZED TAX POSITIONS AS OF JUNE 30, 2016 AND 2015.

## SCHEDULE F (Form 990)

#### **Statement of Activities Outside the United States**

OMB No. 1545-0047

2015

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

BIG BROTHERS BIG SISTERS OF AMERICA

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.
 ► Attach to Form 990.

epartment of the Treasury ernal Revenue Service Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number 23-1365190

Par	General Information Form 990, Part IV, line		es Outside	the United States. Com	plete if the organization ans	swered "Yes" on
1	For grantmakers. Does the assistance, the grantees' eli grants or assistance?	gibility for the	e grants or as			
2	For grantmakers. Describe assistance outside the Unite		the organizati	on's procedures for moni	toring the use of its gran	ts and other
3	Activities per Region. (The fo	llowing Part	l, line 3 table o	can be duplicated if additio	nal space is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
					CAPACITY BUILDING	
(1)	NORTH AMERICA (CANADA & MEXICO ONLY)	0	0	GRANTMAKING		75,000
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						
(11)						
(12)						
(13)						
(14)						
(15)						
(16)						
(17)						
3a b	Sub-total	0	0			75,000
_	sheets to Part I	0	0			75,000
С	i utais (aud iines 3a and 30)	ı U I	U			75,000

Schedule F (Form 990) 2015

Part	Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.												
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)				
(1)			NORTH AMERICA (CANADA & MEXICO ONLY)	CAPACITY BUILDING	75,000	CASH	0	0	FMV				
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(16)													
2	by the IRS, or	for which the		ed above that are reco		ency letter	ntry, recognized as t	ax-exempt	1 0				

Schedule F (Form 990) 2015

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Schedule F (Form 990) 2015

Schedule F (Form 990) 2015 Page **4** 

Dort	W Foreign Forms		
Part	V Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	☐ Yes	✓ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	☐ Yes	✓ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	Yes	✓ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	☐ Yes	✓ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	☐ Yes	✓ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	☐ Yes	✓ No

Schedule F (Form 990) 2015

#### Part V

**Supplemental Information.** Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method;amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Return Reference - Identifier	Explanation
SCHEDULE F, PART I, LINE 3 - METHOD TO ACCOUNT FOR EXPENDITURES ON ORG'S FINANCIAL STATEMENTS	NORTH AMERICA (CANADA & MEXICO ONLY): ACCRUAL
SCHEDULE F, PART II, LINE 1 - METHOD TO ACCOUNT FOR EXPENDITURES ON ORG'S FINANCIAL STATEMENTS	NORTH AMERICA (CANADA & MEXICO ONLY): ACCRUAL

#### **SCHEDULE I** (Form 990)

#### **Grants and Other Assistance to Organizations. Governments. and Individuals in the United States**

OMB No. 1545-0047

Inspection

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990. ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

**Employer identification number** BIG BROTHERS BIG SISTERS OF AMERICA 23-1365190 **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? √ Yes No Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form Part II 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed (f) Method of valuation (c) IRC section (d) Amount of cash (e) Amount of non-(b) EIN (g) Description of (h) Purpose of grant 1 (a) Name and address of organization Ďook, FMV, appraisal, if applicable grant cash assistance non-cash assistance or assistance or government other) (1) KANSAS BBBS INC 310 E 2ND STREET, WICHITA, KS 67401 CAPACITY BUILDING 48-0999016 501(C)(3) 486.340 (2) BBBS OF MIAMI 5201 BLUE LAGOON DR., MIAMI, FL 33126 59-6166904 501(C)(3) 377.646 CAPACITY BUILDING (3) BBBS OF METROPOLITAN CHICAGO 560 W LAKE STREET 5TH FLOOR, CHICAGO, IL 60115 36-2360012 501(C)(3) 667.825 CAPACITY BUILDING (4) BBBS OF SOUTH TEXAS 202 BALTIMORE, SAN ANTONIO, TX 79902 74-1678586 501(C)(3) 308.627 CAPACITY BUILDING (5) BIG BROTHERS BIG SISTERS LONE STAR 450 E JOHN CARPENTER FREEWAY, IRVING, TX 75062 23-7113070 501(C)(3) 303.458 CAPACITY BUILDING (6) BBBS OF MIDDLE TENNESSEE 1704 CHARLOTTE AVENUE, NASHVILLE, TN 37203 51-0164560 501(C)(3) 552.475 CAPACITY BUILDING (7) BBBS SERVICES INC 5511 STAPLES MILL ROAD. RICHMOND. VA 24016 51-0209104 501(C)(3) 428.146 CAPACITY BUILDING (8) BBBS OF THE GREATER CHESAPEAKE, INC. 3600 CLIPPER MILL ROAD - 250, BALTIMORE, MD 20706 53-0190849 217,439 501(C)(3) CAPACITY BUILDING (9) BBBS OF METROPOLITAN DETROIT 7700 SECOND AVENUE SUITE 602, DETROIT, MI 49503 38-1358163 501(C)(3) 176.265 CAPACITY BUILDING (10) BIG BROTHERS BIG SISTERS OF MASSACHUSETTS BAY 75 FEDERAL STREET 8TH FLOOR, BOSTON, MA 02740  $\,$ 172.321 04-2104754 501(C)(3) CAPACITY BUILDING (11) BBBS OF PUGET SOUND 1600 SOUTH GRAHAM STREET, SEATTLE, WA 98201 501(C)(3) 475,399 CAPACITY BUILDING 54-1153403 (12) (SEE STATEMENT) Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . 106

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50055P

Schedule I (Form 990) (2015)

Schedule I (Form 990) (2015)

Part III	Grants and Other Assistance to Do			organization answ	ered "Yes" on Form 990	, Part IV, line 22.
	Part III can be duplicated if additional	space is neede	d.			
	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1						
2						
3						
4						
5						
6						
7						
Part IV	Supplemental Information. Provide	the information i	required in Part I, lin	ne 2, Part III, columr	n (b), and any other addit	ional information.
SEE NEXT	PAGE					

Schedule I (Form 990) (2015)

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
Name and address of organization or government	EIN	IRC section if applicable	Amount of cash grant	Amount of non-cash assistance	Method of valuation (book, FMV, appraisal, other)	Description of non-cash assistance	Purpose of grant or assistance
(12) BBBS OF GREATER CINCINNATI COMMUNITY CHEST BUILDING, 2400 READING RD - #148, CINCINNATI, OH 45202	31-0577668	501(C)(3)	230,425				CAPACITY BUILDING
(13) BBBS INDEPENDENCE REGION 123 SOUTH BROAD STREET SUITE 2180, PHILADELPHIA, PA 17801	94-3143502	501(C)(3)	445,438				CAPACITY BUILDING
(14) BBBS OF NEW YORK CITY, INC. 223 EAST 30TH STREET, NEW YORK, NY 10016-8203	13-5600383	501(C)(3)	126,574				CAPACITY BUILDING
(15) BBBS OF THE GREATER TWIN CITIES 2550 UNIVERSITY AVENUE - SUITE 410, ST. PAUL, MN 55114	41-1466521	501(C)(3)	120,456				CAPACITY BUILDING
(16) BBBS OF NORTHEAST INDIANA, INC. 1005 W. RUDISILL BLVD #101, FORT WAYNE, IN 46807	35-1271943	501(C)(3)	117,730				CAPACITY BUILDING
(17) BBBS OF THE SUN COAST INC PO BOX 177, VENICE, FL 32504	59-2996893	501(C)(3)	117,398				CAPACITY BUILDING
(18) BBBS OF NEW HAMPSHIRE 25 LOWELL STREET - SUITE 201, MANCHESTER, NH 03101	51-0180586	501(C)(3)	117,384				CAPACITY BUILDING
(19) BBBS OF METRO MILWAUKEE, INC. 788 N JEFFERSON ST., SUITE 600, MILWAUKEE, WI 53202	39-1239687	501(C)(3)	113,998				CAPACITY BUILDING
(20) BBBS OF METRO ATLANTA INC 100 EDGEWOOD AVE - 710, ATLANTA, GA 30303	58-0861895	501(C)(3)	196,823				CAPACITY BUILDING
(21) BBBS COLUMBIA NORTHWEST 1827 NE 44TH AVENUE SUITE 100, PORTLAND, OR 97401	31-0968026	501(C)(3)	111,111				CAPACITY BUILDING
(22) BBBS OF KENTUCKIANA INC 1519 GARDINER LANE SUITE B , LOUISVILLE, KY 42431	31-1054014	501(C)(3)	319,903				CAPACITY BUILDING
(23) BBBS OF GREATER CHATTANOOGA 2015 BAILEY AVE, CHATTANOOGA, TN 37404	62-0586090	501(C)(3)	210,750				CAPACITY BUILDING
(24) BB/BS OF GREATER FLINT 410 EAST SECOND STREET, FLINT, MI 48503	38-2259541	501(C)(3)	94,845				CAPACITY BUILDING
(25) BBBS OF THE BAY AREA 731 MARKET STREET 6TH FLOOR, SAN FRANCISCO, CA 95010	94-2826754	501(C)(3)	93,050				CAPACITY BUILDING
(26) BBBS OF EASTERN MISSOURI INC 501 NORTH GRAND BLVD, SAINT LOUIS, MO 63103	32-0017737	501(C)(3)	92,828				CAPACITY BUILDING
(27) BBBS OF ORANGE COUNTY 14131 YORBA STREET - SUITE 200, TUSTIN, CA 92211	33-0683335	501(C)(3)	89,768				CAPACITY BUILDING

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
Name and address of organization or government	EIN	IRC section if applicable	Amount of cash grant	Amount of non-cash assistance	Method of valuation (book, FMV, appraisal, other)	Description of non-cash assistance	Purpose of grant or assistance
(28) BBBS OF UTAH INC 151 EAST 5600 SO SUITE 200, MURRAY, UT 84107	23-7041917	501(C)(3)	85,665				CAPACITY BUILDING
(29) BBBS OF CENTRAL ARIZONA 1010 EAST MCDOWELL - SUITE 400, PHOENIX, AZ 85006	74-2551676	501(C)(3)	80,020				CAPACITY BUILDING
(30) BBBS OF EAST TENNESSEE 119 WEST SUMMIT HILL DR STE 101, KNOXVILLE, TN 37902	46-0282706	501(C)(3)	75,321				CAPACITY BUILDING
(31) BBBS OF ESSEX HUDSON AND UNION COUNTIES 500 BROAD STREET 2ND FLOOR, NEWARK, NJ 08362	47-0466144	501(C)(3)	73,426				CAPACITY BUILDING
(32) BBBS OF HONOLULU INC 418 KUWILI STREET - SUITE 106, HONOLULU, HI 96817	99-0109970	501(C)(3)	73,365				CAPACITY BUILDING
(33) BBBS OF COLORADO INC 1391 N SPEER BLVD - SUITE 450, DENVER, CO 80204	23-7161796	501(C)(3)	71,982				CAPACITY BUILDING
(34) BBBS OF GREATER PITTSBURGH, INC 5989 PENN CIRCLE SOUTH, PITTSBURGH, PA 15206	25-6074707	501(C)(3)	71,180				CAPACITY BUILDING
(35) BBBS OF CENTRAL ILLINOIS 310 W. WILLIAM ST., DECATUR, IL 62522	37-1348685	501(C)(3)	69,699				CAPACITY BUILDING
(36) BBBS OF OKLAHOMA INC 5840 S MEMORIAL DRIVE SUITE 105, TULSA, OK 74145	31-1634115	501(C)(3)	68,090				CAPACITY BUILDING
(37) BBBS OF HARRISONBURG- ROCKINGHAM COUNTY 225 NORTH HIGH ST., HARRISONBURG, VA 22802	51-0209104	501(C)(3)	63,855				CAPACITY BUILDING
(38) BBBS OF VENTURA COUNTY 445 ROSEWOOD STE Q, CAMARILLO, CA 95667	94-2523254	501(C)(3)	62,597				CAPACITY BUILDING
(39) BBBS OF GREATER LOS ANGELES 800 S. FIGUEROA ST, STE 620, LOS ANGELES, CA 90017	95-3400882	501(C)(3)	61,080				CAPACITY BUILDING
(40) BBBS OF SOUTHCENTRAL WEST VIRGINIA 1021 QUARRIER STREET SUITE 506, CHARLESTON, WV 25701	94-3095273	501(C)(3)	59,219				CAPACITY BUILDING
(41) BBBS OF CENTRAL TEXAS INC 1400 TILLERY STREET, AUSTIN, TX 78721	62-0842531	501(C)(3)	54,717				CAPACITY BUILDING
(42) BBBS OF TAMPA BAY, INC. 711 S DALE MABRY AVE SUITE 300, TAMPA, FL 33609	59-2173085	501(C)(3)	54,355				CAPACITY BUILDING
(43) BBBS OF NORTHERN NEW MEXICO INC 1229 ST FRANCIS DRIVE SUITE C , SANTA FE, NM 88201	85-0271207	501(C)(3)	54,281				CAPACITY BUILDING
(44) BBBS OF GREATER CHARLOTTE 3801 E INDEPENDENCE BOULEVARD, CHARLOTTE, NC 27101	43-0953286	501(C)(3)	53,958				CAPACITY BUILDING

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
Name and address of organization or government	EIN	IRC section if applicable	Amount of cash grant	Amount of non-cash assistance	Method of valuation (book, FMV, appraisal, other)	Description of non-cash assistance	Purpose of grant or assistance
(45) BBBS OF NORTHEAST FLORIDA 3100 UNIVERSITY BLVD - 120, JACKSONVILLE , FL 32216	59-0683256	501(C)(3)	52,350				CAPACITY BUILDING
(46) BBBS OF THE MID-SOUTH 1005 TILLMAN ST, SUITE 223, MEMPHIS, TN 38112	23-7113070	501(C)(3)	48,798				CAPACITY BUILDING
(47) NUTMEG BBBS INC 30 LAUREL STREET SUITE 3, HARTFORD, CT 06605	06-0943916	501(C)(3)	48,781				CAPACITY BUILDING
(48) BBBS OF CENTRAL OHIO 1855 E DUBLIN-GRANVILLE RD, COLUMBUS, OH 45011	16-0997229	501(C)(3)	48,565				CAPACITY BUILDING
(49) BBBS OF ALASKA 1057 WEST FIREWEED LANE 202, ANCHORAGE, AK 99503	63-0647080	501(C)(3)	47,988				CAPACITY BUILDING
(50) BBBS OF CENTRAL ARKANSAS 312 PERSHING BLVD, NORTH LITTLE ROCK, AR 72114	71-0407117	501(C)(3)	46,998				CAPACITY BUILDING
(51) BB/BS OF ONONDAGA COUNTY 1085 E. GENESEE ST., 2ND FLOOR, SYRACUSE, NY 13210	16-6095039	501(C)(3)	46,341				CAPACITY BUILDING
(52) BBBS OF THE LEHIGH VALLEY, INC. 41 S. CARLISLE ST., ALLENTOWN, PA 18109	23-1746895	501(C)(3)	45,185				CAPACITY BUILDING
(53) BBBS OF SNOHOMISH COUNTY 1420 HEWITT AVENUE, EVERETT, WA 98201	91-0565561	501(C)(3)	42,884				CAPACITY BUILDING
(54) YAVAPAI BBBS, INC. 3208 LAKESIDE VILLAGE DR, PRESCOTT, AZ 86301	86-0278776	501(C)(3)	37,657				CAPACITY BUILDING
(55) BBBS OF GRAND ISLAND, INC. 424 W 3RD STREET, GRAND ISLAND, NE 68801	47-0601669	501(C)(3)	28,730				CAPACITY BUILDING
(56) BBBS OF THE CAPITAL REGION, INC. 1698 CENTRAL AVE, ALBANY, NY 12205	14-6035512	501(C)(3)	26,893				CAPACITY BUILDING
(57) BBBS OF GREATER KANSAS CITY 3908 WASHINGTON, KANSAS CITY, MO 65807	38-1846835	501(C)(3)	26,179				CAPACITY BUILDING
(58) BBBS OF THE NATIONAL CAPITAL AREA 910 17TH STREET NW, SUITE 404, WASHINGTON, DC 20006	53-0190849	501(C)(3)	54,828				CAPACITY BUILDING
(59) BBBS OF NORTHWEST ARKANSAS 130 E POPLAR STREET SUITE C, FAYETTEVILLE, AR 72703	71-0744925	501(C)(3)	23,079				CAPACITY BUILDING
(60) BBBS OF THE BIG BEND, INC. 565 EAST TENNESSEE ST., TALLAHASSEE, FL 32308	59-2130789	501(C)(3)	21,921				CAPACITY BUILDING
(61) BBBS OF SOUTHERN KANE & KENDAL COUNTIES 70 SOUTH RIVER ST, AURORA, IL 60506	36-2195470	501(C)(3)	21,846				CAPACITY BUILDING

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
Name and address of organization or government	EIN	IRC section if applicable	Amount of cash grant	Amount of non-cash assistance	Method of valuation (book, FMV, appraisal, other)	Description of non-cash assistance	Purpose of grant or assistance
(62) BBBS OF CLINTON COUNTY 8 NORTH GROVE ST., LOCK HAVEN, PA 17745	24-6000726	501(C)(3)	21,197				CAPACITY BUILDING
(63) BBBS OF BUTLER COUNTY 339 NORTH WASHINGTON ST, BUTLER, PA 16001	25-0965619	501(C)(3)	21,085				CAPACITY BUILDING
(64) BBBS OF BERKS COUNTY 303 WINDSOR ST, CENTRE PARK, READING, PA 19601	23-6463243	501(C)(3)	20,794				CAPACITY BUILDING
(65) BBBS SERVICES, INC. NC 107 WESTDALE AVE, WINSTON SALEM, NC 27101	56-1161118	501(C)(3)	20,249				CAPACITY BUILDING
(66) BBBS OF DELAWARE COUNTY, INC. 4024 N. ROSEWOOD AVE., MUNCIE, IN 47304	35-1276651	501(C)(3)	20,162				CAPACITY BUILDING
(67) BBBS OF WILL AND GRUNDY COUNTIES 417 W. TAYLOR ST., JOLIET, IL 60435	23-7072557	501(C)(3)	20,150				CAPACITY BUILDING
(68) BBBS OF THE TRIANGLE 808 AVIATION PARKWAY, SUITE 900, MORRISVILLE, NC 27560	54-0702502	501(C)(3)	20,000				CAPACITY BUILDING
(69) BBBS OF NORTHWEST ILLINOIS, INC. 421 WEST EXCHANGE ST, FREEPORT, IL 61032	36-2879689	501(C)(3)	19,952				CAPACITY BUILDING
(70) BBBS OF SOUTHWEST IDAHO INC 2404 W BANK DRIVE SUITE 302, BOISE, ID 83705	82-0349401	501(C)(3)	18,957				CAPACITY BUILDING
(71) BIG BROTHERS BIG SISTERS OF SAN DIEGO COUNTY 8515 ARJONS DRIVE SUITE A, SAN DIEGO, CA 95945	94-2768855	501(C)(3)	18,398				CAPACITY BUILDING
(72) BIG SISTER ASSOCIATION OF GREATER BOSTON 161 MASSACHUSETTS AVE - 2ND FLOOR, BOSTON, MA 02115	04-2150651	501(C)(3)	17,575				CAPACITY BUILDING
(73) BBBS OF ESSEX, HUDSON AND UNION COUNTIES 500 BROAD STREET, 2ND FLOOR, NEWARK, NJ 07102	22-3676931	501(C)(3)	16,724				CAPACITY BUILDING
(74) BBBS OF EL DORADO COUNTY 3461 ROBIN LANE, SUITE 2, CAMERON PARK, CA 95682	94-2523254	501(C)(3)	16,456				CAPACITY BUILDING
(75) BBBS OF MONMOUTH AND MIDDLESEX COUNTIES 305 BOND STREET, ASBURY PARK, NJ 07712	22-2115416	501(C)(3)	16,322				CAPACITY BUILDING
(76) BBBS OF THE OZARKS, INC. 3372 W. BATTLEFIELD, SPRINGFIELD, MO 65807	43-0971303	501(C)(3)	15,553				CAPACITY BUILDING
(77) BBBS OF THE VILLAGE FAMILY SERVICES P.O. BOX 9859, FARGO, ND 58106	45-0226423	501(C)(3)	15,293				CAPACITY BUILDING

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
Name and address of organization or government	EIN	IRC section if applicable	Amount of cash grant	Amount of non-cash assistance	Method of valuation (book, FMV, appraisal, other)	Description of non-cash assistance	Purpose of grant or assistance
(78) BBBS OF CENTRAL INDIANA 2960 N MERIDIAN ST., SUITE 150, INDIANAPOLIS, IN 46208	35-1323831	501(C)(3)	15,063				CAPACITY BUILDING
(79) CATHOLIC BIG BROTHERS BIG SISTERS 1530 JAMES M. WOOD BLVD, 2ND FL, LOS ANGELES, CA 90015-0095	95-1690972	501(C)(3)	12,742				CAPACITY BUILDING
(80) BBBS OF CENTRAL FLORIDA 807 S ORLANDO AVE SUITE L, WINTER PARK, FL 32084	59-1502582	501(C)(3)	12,448				CAPACITY BUILDING
(81) BBBS OF CENTRAL MINNESOTA 203 COOPER AVENUE NORTH, SUITE 162, SAINT CLOUD, MN 56303	41-0972056	501(C)(3)	12,422				CAPACITY BUILDING
(82) BBBS OF CENTRAL CALIFORNIA 905 NORTH FULTON STREET, FRESNO, CA 93728	94-1668376	501(C)(3)	11,652				CAPACITY BUILDING
(83) BBBS OF SOUTHERN MINNESOTA 545 DUNNELL DR, OWATONNA, MN 55060	36-3501479	501(C)(3)	11,409				CAPACITY BUILDING
(84) BBBS OF THE INLAND NORTHWEST 222 W MISSION AVE, STE 210, SPOKANE, WA 99201	91-6061587	501(C)(3)	11,399				CAPACITY BUILDING
(85) BBBS OF GREATER BIRMINGHAM, IN 1901 14TH AVENUE SOUTH, BIRMINGHAM, AL 35205	63-0647080	501(C)(3)	11,390				CAPACITY BUILDING
(86) BIG BROTHERS BIG SISTERS OF MARQUETTE AND ALGER COUNTIES 97 SOUTH FOURTH STREET, ISHPEMING, MI 49849	38-1966729	501(C)(3)	11,321				CAPACITY BUILDING
(87) JEWISH BBBS ASSN OF LOS ANGELES 6505 WILSHIRE BLVD - #600, LOS ANGELES, CA 90048	95-1691009	501(C)(3)	11,218				CAPACITY BUILDING
(88) BBBS OF NORTHERN NEVADA 745 W MOANA LANE STE 200, RENO, NV 89509	85-0347573	501(C)(3)	11,030				CAPACITY BUILDING
(89) BBBS MICHIGAN CAPITAL REGION 330 MARSHALL STREET, SUITE 103, LANSING, MI 48912	38-1515406	501(C)(3)	10,725				CAPACITY BUILDING
(90) BBBS OF THE GREATER SACRAMENTO 1451 RIVER PARK DRIVE SUITE 241, SACRAMENTO, CA 95815	68-0003631	501(C)(3)	10,116				CAPACITY BUILDING
(91) BBBS OF MERCER, AUGLAIZE & VAN WERT COUNTIES 1005 N. MAIN ST., CELINA, OH 45822	34-1622382	501(C)(3)	10,018				CAPACITY BUILDING
(92) BBBS OF SCHUYLKILL COUNTY 111 EAST NORWEGIAN ST., SUITE 200, POTTSVILLE, PA 17901	23-2045183	501(C)(3)	9,702				CAPACITY BUILDING
(93) PEE DEE AREA BBBS ASSOCIATION P.O. BOX 12147, FLORENCE, SC 29504	57-0346791	501(C)(3)	9,679				CAPACITY BUILDING
(94) BBBS OF WEST CENTRAL ILLINOIS 220 EAST MORGAN, JACKSONVILLE , IL 62650	37-0895284	501(C)(3)	9,207				CAPACITY BUILDING

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
Name and address of organization or government	EIN	IRC section if applicable	Amount of cash grant	Amount of non-cash assistance	Method of valuation (book, FMV, appraisal, other)	Description of non-cash assistance	Purpose of grant or assistance
(95) BBBS OF HENRY COUNTY, INC. PO BOX 464, NEW CASTLE, IN 47362	52-1041241	501(C)(3)	9,205				CAPACITY BUILDING
(96) BBBS OF DEKALB COUNTY 14 HEALTH SERVICES DR., DEKALB, IL 60115	36-2360012	501(C)(3)	9,191				CAPACITY BUILDING
(97) BBBS OF ERIE-SENECA COUNTIES 904 WEST WASHINGTON ST, SANDUSKY, OH 44870	34-1096604	501(C)(3)	9,144				CAPACITY BUILDING
(98) BBBS OF DECATUR COUNTY PO BOX 301, GREENSBURG, IN 47240	35-1812185	501(C)(3)	9,097				CAPACITY BUILDING
(99) BBBS OF LAWRENCE COUNTY 332 HIGHLAND AVE, NEW CASTLE, PA 16101	25-1478137	501(C)(3)	9,076				CAPACITY BUILDING
(100) BBBS OF WASHTENAW COUNTY 2890 CARPENTER ROAD, SUITE 600, ANN ARBOR, MI 48108	26-0344984	501(C)(3)	9,074				CAPACITY BUILDING
(101) BBBS OF MERCER COUNTY 535 EAST FRANKLIN ST, TRENTON, NJ 08610	06-1653897	501(C)(3)	8,465				CAPACITY BUILDING
(102) BBBS OF THE MISSISSIPPI VALLEY 130 W. 5TH STREET, DAVENPORT, IA 52801	42-1320908	501(C)(3)	7,773				CAPACITY BUILDING
(103) BBBS OF SOUTHERN NEVADA INC 4065 E POST ROAD, LAS VEGAS, NV 89120	85-0276498	501(C)(3)	6,867				CAPACITY BUILDING
(104) BBBS OF THE CAPITAL REGION 1500 N 2ND STREET, HARRISBURG, PA 17102	23-2260248	501(C)(3)	5,941				CAPACITY BUILDING
(105) BBBS OF GREATER LAFAYETTE 100 SAW MILL ROAD SUITE 2000, LAFAYETTE, IN 47905	35-1157567	501(C)(3)	5,798				CAPACITY BUILDING
(106) HEARTLAND BIG BROTHERS BIG SISTERS 6201 HAVELOCK AVE, LINCOLN, NE 68507- 1236	47-0794732	501(C)(3)	5,367				CAPACITY BUILDING

Part	IV	
ган	ΙV	

**Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference - Identifier	Explanation
2 - PROCEDÚRES FÓR MONITORING USE OF GRANT FUNDS.	BIG BROTHERS BIG SISTERS OF AMERICA (BBBSA) MONITORS GRANT FUNDS PASSED THROUGH TO AFFILIATE AGENCIES THROUGH COMPLIANCE REQUIREMENTS ESTABLISHED IN THE MEMORANDUM OF AGREEMENT BETWEEN BBBSA AND THE AFFILIATE, AS WELL AS THROUGH DIRECT MONITORING DURING THE GRANT TERM BY THE GRANT PERFORMANCE AND SUPPORT TEAM. AGENCIES ARE REQUIRED TO SUBMIT MONTHLY RECEIPT FORMS TO THE FINANCE TEAM TO CONFIRM RECEIPT OF GRANT FUNDS AND AN INDICATION OF USE AGENCIES ALSO SUBMIT THEIR ANNUAL AUDIT, COMPLIANT WITH A-133 REGULATIONS IF APPROPRIATE. TO BBBSA FOR REVIEW AND FILING.

#### **SCHEDULE J** (Form 990)

Department of the Treasury Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

BIG BROTHERS BIG SISTERS OF AMERICA

Employer identification number

23-1365190

Part	Questions Regarding Compensation				
				Yes	No
1a	Check the appropriate box(es) if the organization provided 990, Part VII, Section A, line 1a. Complete Part III to provide				
	☐ First-class or charter travel ☐ Ho	busing allowance or residence for personal use			
	☐ Travel for companions ☐ Pa	yments for business use of personal residence			
	☐ Tax indemnification and gross-up payments ☐ He	alth or social club dues or initiation fees			
	☐ Discretionary spending account ☐ Pe	rsonal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the orga	anization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses				
	explain		1b		
2	Did the organization require substantiation prior to re				
	directors, trustees, and officers, including the CEO/Exec				
	1a?		2		
3	Indicate which, if any, of the following the filing organization				
	organization's CEO/Executive Director. Check all that app				
	related organization to establish compensation of the CEC	· ·			
	·	itten employment contract			
		mpensation survey or study			
	✓ Form 990 of other organizations ✓ Ap	proval by the board or compensation committee			
	D : "				
4	During the year, did any person listed on Form 990, Part	/II, Section A, line 1a, with respect to the filing			
	organization or a related organization:				,
a	Receive a severance payment or change-of-control paym	<del></del>	4a		<b>√</b>
b	Participate in, or receive payment from, a supplemental n	· · · · · · · · · · · · · · · · · · ·	4b		<b>√</b>
С	Participate in, or receive payment from, an equity-based of	· · · · · · · · · · · · · · · · · · ·	4c		✓
	If "Yes" to any of lines 4a-c, list the persons and provide	the applicable amounts for each item in Part III.			
	Only continu E01(a)(2) E01(a)(4) and E01(a)(20) arganiz	ations must complete lines E.O.			
5	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organiz For persons listed on Form 990, Part VII, Section A, line 1				
3	compensation contingent on the revenues of:	a, did the organization pay of accrue any			
•	The organization?	,	5a		/
a b	Any related organization?	<del>-</del>	5a 5b		<b>√</b>
D	If "Yes" to line 5a or 5b, describe in Part III.		JU		<b>v</b>
	ii Tes to line 3a of 3b, describe in Fart III.				
6	For persons listed on Form 990, Part VII, Section A, line 1	a did the organization pay or accrue any			
•	compensation contingent on the net earnings of:	a, ard the organization pay or deorde any			
а	The organization?	6	6a		✓
b	Any related organization?		6b		<b>√</b>
-	If "Yes" on line 6a or 6b, describe in Part III.				Ť
7	For persons listed on Form 990, Part VII, Section A, li	ne 1a, did the organization provide any non-fixed			
	payments not described on lines 5 and 6? If "Yes," descri		7	✓	
8	Were any amounts reported on Form 990, Part VII, paid o	<u> </u>			
	to the initial contract exception described in Regula				
	in Part III		8		✓
9	If "Yes" to line 8, did the organization also follow the				
	Regulations section 53.4958-6(c)?		9		

Schedule J (Form 990) 2015

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

PAN LORIO	(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation		(C) Retirement and				
PRESIDENT A CEO (II) 0 0 0 0 0 0 13,183 196,180 0 0 CFO (III) 150,987 32,000 0 0 0 13,183 196,180 0 0 CFO (III) 10 0 0 0 0 0 0 13,183 196,180 0 0 CFO (III) 10 0 0 0 0 0 0 13,183 196,180 0 0 CFO (III) 152,308 0 0 0 0 0 1,200 153,508 0 0 CFO (PARTIAL YEAR) (III) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			(i) Base compensation	(ii) Bonus & incentive compensation	reportable	other deferred	benefits	(B)(i)–(D)	
2 TIM MIDKIFF 0 0 150,987 32,000 0 0 13,193 196,180 0 0 0 3 WALTER WOOD 0 10 15238 0 0 0 0 0 1,200 153,508 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		(i)	391,202	0	0	0	2,037	393,239	0
CFO		(ii)	0	0	0	0	0	0	0
3 WALTER WOOD			150,987	32,000	0	0	13,193	196,180	0
COO (PARTIAL YEAR) (i) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		(ii)	0	0	0	0	0	0	0
4			152,308	0	0	0	1,200	153,508	0
(i)   (i)   (ii)   (i	COO (PARTIAL YEAR)		0	0	0	0	0	0	0
Columbia	4								
(i)   (ii)   (iii)									
6	5								
		(ii)							
7	6								
(i)         (i)           9         (i)           (ii)         (ii)           10         (i)           (ii)         (iii)           11         (i)           (ii)         (iii)           12         (i)           (ii)         (iii)           13         (i)           (ii)         (iii)           14         (i)           (ii)         (ii)           15         (i)           (ii)         (iii)           16         (i)									
8	7								
(ii)   (iii)									
9	8	(i)							
(i)   (ii)   (iii)		(ii)							
10	9	(i)							
(i)       11       (i)       (ii)       12       (i)       (ii)       13       (i)       (ii)       14       (i)       (ii)       15       (i)       (ii)       16		(ii)							
11 (i) (ii) (ii) (iii) (iiii) (iiii) (iiii) (iiiii) (iiiiiii) (iiiiiiii	10	(i)							
(i)     (i)       12     (i)       (ii)     (ii)       13     (i)       (ii)     (ii)       14     (i)       (ii)     (ii)       15     (i)       (ii)     (ii)       16     (i)		(ii)							
12	11	(i)							
(ii) (ii) (iii) (i		(ii)							
13 (i) (ii) 14 (i) (ii) 15 (ii) 16 (i) 16 (ii) 17 (iii) 18 (iii) 19 (iii) 19 (iii) 19 (iii) 19 (iiii) 19 (iiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiii	12	(i)							
(ii)		(ii)							
(ii) (ii) (iii) (iiii) (iiii) (iiiii) (iiiiiii) (iiiiiiii	13	(i)							
(ii) (ii) (iii) (iii) (iii) (iii) (iii) (iii) (iii) (iii) (iiii) (iiii) (iiii) (iiii) (iiii) (iiii) (iiiii) (iiiiii) (iiiiiiii		(ii)							
(ii) (ii) (iii) (iii) (iii) (iii) (iii) (iii) (iii) (iii) (iiii) (iiii) (iiii) (iiii) (iiii) (iiii) (iiiii) (iiiiii) (iiiiiiii	14								
15 (i) (ii) 16 (i) (ii) 17 (iii) 18 (iii) 19 (iii) 19 (iiii) 19 (iiii) 19 (iiiii) 19 (iiiiii) 19 (iiiiiiii) 19 (iiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiii									
16 (ii) (iii) (iii) (iii) (iiii) (iiii) (iiii) (iiiii) (iiiii) (iiiii) (iiiiii) (iiiiii) (iiiiiii) (iiiiiii) (iiiiiiii	15								
16 (i)									
	16								
		(ii)							

Schedule J (Form 990) 2015

Part III

**Supplemental Information.** Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE J, PART I, LINE 7 - NON-FIXED PAYMENTS	TIM MIDKIFF (CFO) RECEIVED A PERFORMANCE BONUS OF \$32,000.

### Schedule O (Form 990) Department of Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047 2015 Open to Public Inspection

Name of the Organization BIG BROTHERS BIG SISTERS OF AMERICA

Employer Identification Number 23-1365190

Return Reference - Identifier	Explanation	
FORM 990, PART I, LINE 1 - BRIEF MISSION	ADVERSITY WITH STRONG AND ENDURING, PROFESSIONALLY SUPPORTED ONE-TO-ONE RELATIONSHIPS THAT CHANGE THEIR LIVES FOR THE BETTER, FOREVER.	
FORM 990, PART III, LINE 1 -	(CONTINUED FROM PART III)	
ORGANIZATION'S MISSION CONTINUATION	THE ORGANIZATION AND ITS STAFF PARTNER WITH PARENTS/GUARDIANS, VOLUNTEERS AND OTHERS IN THE COMMUNITY SO THAT EACH CHILD IN THE PROGRAM ACHIEVES HIGHER ASPIRATIONS, GREATER CONFIDENCE, AND BETTER RELATIONSHIPS; AVOIDANCE OF RISKY BEHAVIORS; AND EDUCATIONAL SUCCESS. THE ORGANIZATION WORKS CLOSELY WITH BIG BROTHERS BIG SISTERS AGENCIES ("LOCAL AFFILIATES" OR "AFFILIATED AGENCIES") THROUGHOUT THE COUNTRY TO IMPLEMENT ITS PROGRAMS. THESE AGENCIES ARE SEPARATE LEGAL ENTITIES WHICH ARE NOT CONTROLLED BY THE ORGANIZATION, AND ARE THEREFORE NO CONSOLIDATED WITHIN THE ORGANIZATION'S FINANCIAL STATEMENTS.	
FORM 990, PART VI, LINE 1A - DELEGATE BROAD AUTHORITY TO A COMMITTEE	THE ORGANIZATION HAS ESTABLISHED AN EXECUTIVE COMMITTEE CONSISTING OF ALL OFFICER OF THE BOARD OF DIRECTORS AND ANY OTHER MEMBERS OF THE BOARD OF DIRECTORS APPOINTED BY THE CHAIR OF THE BOARD. THE EXECUTIVE COMMITTEE HAS BROAD AUTHORITY TO ACT ON BEHALF OF THE BOARD.	
FORM 990, PART VI, LINE 11B - REVIEW OF FORM 990 BY GOVERNING BODY	THE FORM 990 WILL BE REVIEWED BY THE CEO AND CFO WITH THE AUDIT COMMITTEE. IN ADDITION, IT WILL BE PROVIDED TO THE FULL BOARD PRIOR TO FILING.	
FORM 990, PART VI, LINE 12C - CONFLICT OF INTEREST POLICY	THE ORGANIZATION HAS A WRITTEN CONFLICT OF INTEREST POLICY WHICH REQUIRES OFFICER: DIRECTORS AND KEY EMPLOYEES TO DISCLOSE POTENTIAL CONFLICTS OF INTEREST. CONFLICT OF INTEREST QUESTIONNAIRES WERE DISTRIBUTED DURING THE YEAR ENDED JUNE 30, 2016. POTENTIAL AND ACTUAL CONFLICTS OF INTEREST ARE REVIEWED AND ANY MEMBERS WITH CONFLICTS OF INTEREST ARE PROHIBITED FROM PARTICIPATING IN RELATED DECISIONS.	
FORM 990, PART VI, LINE 15A - COMPENSATION OF TOP MANAGEMENT OFFICIAL	THE COMPENSATION OF THE CEO IS REVIEWED AND APPROVED BY THE COMPENSATION COMMITTEE. DURING FYE 6/30/2016, AN INTERNAL COMPENSATION REVIEW WAS CONDUCTED BY THE ORGANIZATION'S GENERAL COUNSEL USING COMPARABILITY DATA TO ASSIST THE COMPENSATION COMMITTEE IN EVALUATING COMPENSATION OF THE CEO. THE PROCESS IS DOCUMENTED IN THE COMMITTEE MEETING MINUTES AND WAS APPROVED.	′
FORM 990, PART VI, LINE 15B - COMPENSATION OF OTHER OFFICERS	THE COMPENSATION OF OTHER OFFICERS IS DETERMINED BY THE CEO AND APPROVED BY THE BOARD. DURING FYE 6/30/2016, AN INTERNAL COMPENSATION REVIEW WAS CONDUCTED BY THE ORGANIZATION'S GENERAL COUNSEL USING COMPARABILITY DATA TO ASSIST THE CEO IN EVALUATING COMPENSATION OF OTHER OFFICERS OF THE ORGANIZATION.	
FORM 990, PART VI, LINE 17 - STATES WITH WHICH A COPY OF THIS FORM 990 IS REQUIRED TO BE FILED	FL, GA, HI, IL, KS, KY, MA, MD, MI, MN, MS, NC, ND, NH, NJ, NM, NY, OR, PA, RI, SC, TN, VA, WI, WV	
FORM 990, PART VI, LINE 19 - REQUIRED DOCUMENTS AVAILABLE TO THE PUBLIC	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST. THE FINANCIAL STATEMENT ARE ALSO AVAILABLE ON OUR WEBSITE AT WWW.BBBS.ORG	
FORM 990, PART XI, LINE 9 - OTHER CHANGES IN NET ASSETS OR FUND BALANCES	(a) Description (b) Amount UNCOLLECTIBLE PLEDGES - 35,3	316